

1	TOWN OF NORTH HAMPTON, NEW HAMPSHIRE
2	NORTH HAMPTON ECONOMIC DEVELOPMENT COMMITTEE
3	FEBRUARY 5, 2020 5:00 PM
4	NORTH HAMPTON TOWN HALL
5 6	DRAFT MINUTES
7 8 9 10	EDC MEMBERS PRESENT: Chairman Richard Luff, Vice-Chair Jeff Hillier, Heritage Commission Rep Nancy Monaghan, David Ciccalone, Gary Stevens, Jonathan Pinette, Renee Locke, Glenn Martin, Leszek Stachow, Select Board Rep Kathleen Kilgore, Planning Board Rep Phillip E. Wilson
11	ALSO PRESENT: Interim Town Administrator Michael Tully
12 13	AGENDA
13 14	AGENDA
15 16 17	Chairman Richard Luff welcomed everyone to the February 5, 2020 Economic Development Committee Meeting and called the meeting to order at 5:00 pm, followed by the Pledge of Allegiance.
18	IRONWOOD PRESENTATION OF DRAFT VILLAGE CENTER MASTER PLAN
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20	Recap of Public Meetings & Review Project Objectives
21 22 23 24 25 26 27	Jeff Hyland of Ironwood Design said he would present a recap of where they have been, review the assessment work done by Liz Durfee on the Town's existing zoning, provide a cause-and-effect view of the corridor, look at some of the development there, discuss potential regulatory changes, and look at some development concepts. He said he will also discuss the relationship of private property and the corridor and public and State property.
28	Assessment of Existing Zoning in Corridor
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30 31 32	Ms. Liz Durfee said she provided a memo on potential zoning and land-use recommendations for the Village District that the Town may wish to consider. She said she reviewed the zoning ordinances and found a disconnect between the purpose descriptions for each district and the dimensional standards,
33	and also a disconnect between the descriptions of the districts and what is on the ground now. She said
34 35	the current minimum lot size of 2 acres is not compatible with the purpose of the IBR district to establish compact areas for businesses, light industrial, certain residential uses, etc. She said the district was

- 36 originally intended to develop campus-like patterns and the R-1 high density district was intended to be
- 37 on sewer and said it might be time to revisit the purposes and underlying goals for each of the districts to
- 38 make sure they are supporting the kind of development the Town wants to see in that area.
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40 Ms. Durfee said some zoning issues could be a barrier to redevelopment, business viability, and fostering 41 a vibrant walkable community, and recommended that the Town review purpose statements and goals 42 for each district, revisit and/or update the Town Master Plan, and revise dimensional standards to reflect 43 the desire for density. She said the Town Master Plan should be the document driving all their zoning and 44 ordinance changes. She suggested a small formatting change be made to the list of permitted uses to 45 make it easier for anyone wanting to invest in the community to see what is and is not allowed in each 46 district. She said the types of permitted uses allowed in the IBR District may not be compatible with their 47 vision for the Village District.

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Ms. Durfee said there is a high prevalence of outdoor storage and vehicle service facility in the district which are inherently auto-oriented and detract from the aesthetics and appearance of the area. She said multi-family dwellings will increase density and potentially support villages in this commercial corridor, currently permitted through the Special Exception process, which is an extra hurdle for a developer. She said they may also want to promote mixed-use buildings, but residential and commercial are currently not permitted on the same lot.

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56 Ms. Durfee said industrial uses support the tax base and provide high-quality jobs but may not be best 57 use on their prime commercial corridor, and recommended identifying and zoning the best area in Town 58 for industrial. She said one way to incorporate these changes is to create an Overlay District so they have 59 the flexibility to shape permitted uses for a smaller area. She said dimensional standards include minimum 60 lot sizes, setbacks, and density standards, and said the lot and yard requirements were complicated. She 61 said the standards in the ordinance do not meet and reflect what is existing, and they may need to modify 62 lot size and setbacks in the Village District to be conducive to dense development and find an appropriate 63 setback that can be relatively standard across all lots.

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65 Ms. Durfee said the maximum height allowed in the Town is 35 feet. She said the 50-ft setbacks along 66 Route 1 necessitate developers/property owners to put parking in front, and recommended potentially 67 offering a height bonus in exchange for reduced impervious coverage, and to consider reducing the lot 68 size to one-half or one acre. She said dimensional standards for signs in the Sign Ordinance could be 69 problematic for multi-tenant buildings, and suggested allowing signs for all businesses instead of having 70 a maximum size cap. She said the Site Plan Review Process is a potential deterrent, particularly for small 71 businesses, and the Town can consider an expedited review process. She said the Site Plan Review 72 contains provisions for parking, landscaping, and outdoor storage, and said they can consider requiring 73 that parking be on the side or in back of a building and consider shared lots.

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Ms. Durfee said some landscaping standards for businesses are not being implemented on Route 1. She said outdoor storage can be limited or prohibited from front setbacks to improve visual quality of the corridor. She said she looked at the Town Municipal Master Plan and said North Hampton should retain its rural New England Seacoast character and heritage which should guide all zoning changes, and said it is important to go back and re-evaluate the current Master Plan on whether to update to adapt zoning to goals. She said North Hampton should develop the district in a manner encouraging locally-owned

businesses, strengthen the Town methods for building a sense of community, continue restricting
commercial development to the Route 1 corridor, and strengthen the municipal complex as a Town
Center.

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85 <u>Questions</u>: Chairman Luff asked for suggestions on where to locate an Overlay District. Ms. Durfee said 86 they would not have to limit it to the Village District, and it could be a smaller district where they want to 87 concentrate and it could extend into a different district. Chairman Luff asked about R-1 high density being 88 originally intended to be on sewer, and Ms. Durfee said that is in the zoning ordinance for that area and 89 may need to be updated. Mr. Stachow asked how North Hampton compares with other communities in 90 terms of dissonance between what is written and what is practiced. Ms. Durfee said it varies a lot as zoning 91 ordinances for other communities each have a different purpose.

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93 Relationship of Corridor to Private Property and Town

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95 Mr. Jeff Hyland said they collected a lot of information on this project and pulling that all together is part 96 of the Master Plan, and said they also looked at development trends. He said he hoped that at the end of 97 this they will have a great marketing tool to use to highlight opportunities in their community. He said 98 they needed to identify private development potential and ways to reduce ambiguity and uncertainty 99 from a development standpoint, and convince developers with a clear and concise vision so they will be 100 more likely to invest in the community through improvements, redevelopment, or new development.

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Mr. Hyland said he hoped they would come out of this project with a nice concept for their Route 1 corridor that will position them for grants from NH DOT and capitalize on transportation alternative funds, which is a primary way to get pedestrian improvements in a DOT corridor. He said to safeguard your corridor it is important to document what you want for corridor requirements. He said first they looked at existing conditions along the corridor.

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108 Mr. Hyland presented a graphic showing the value of properties from a developmental standpoint, as 109 having low, moderate or high value for development based on the dimensional standards discussed 110 earlier. He said many of the low value properties are under 2 acres and some have no road frontage. The 111 second graphic showed what the current uses are and their value to the community, with the area of 112 empty storefronts at low value, and he said the strip mall format is harder and harder to make financially 113 viable. He said there is also a closed-down gas station on Route 1 of very low value, and an empty lot with boarded-up buildings on a corner lot of low value, which is basically the front door to their community. 114 115 He said there are some car dealers and service stations which might have some value to the community, 116 but from a visual aesthetic do not have a lot of value in your Village District.

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Mr. Stachow asked why the gas station across the road was low value when it was a thriving business, and Mr. Hyland said gas stations are vehicularly oriented, and from a Village District standpoint you want people to come and stay. He said some of the other thriving businesses are basically stuck on nonconforming lots and cannot invest in their properties. Vice-Chair Hillier asked if it was possible for the businesses to go up a story, and Mr. Hyland said they could go to 35 feet but could not mix the use. Mr. Pinette asked about sewer and what type of businesses might be brought in, and Mr. Hyland said that was outside the scope of this project.

Mr. Hyland said this graphic shows to Hobbs Road: areas for development, arrangements of structures and infrastructure, consider vehicular circulation and bicycle and pedestrian circulation, explore the corridor and streetscape enhancements/crosswalks/islands, identify possible community nodes, and consider place-making elements. He showed other developments happening in the area with mixed use, and said residents are an important part of any kind of mix to make something that is attractive and meets

- 131 the objective of the Town.
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133 <u>Review Corridor Design Concepts and demonstrate Potential Opportunities</u>

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Mr. Hyland said they started off looking at three (3) different locations in the corridor and how they might
materialize. He said the concepts assume some of the zoning regulations have changed because they want
mixed use, residential properties, greater density, and an exciting Town Center Village District currently
not allowed by regulations.

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140 Mr. Hyland said in Development Area A (LL Bean, Shaws) they looked at blocks of use with proposed 141 buildings shown in red. The building in the upper right is the approximate size of a full-size LL Bean retail 142 store, not an outlet. He said there is also a multi-use path running parallel to the roadway for bicycles and 143 pedestrians. The buildings on the right to the north are 2 residential buildings, with a conservation area 144 behind and connection to the multi-use path which could connect to the East Coast Greenway in the 145 future. He said they should start connecting recreational amenities to residential housing and businesses. 146 He said the small building in the front could be a restaurant, and to the left where Staples was could be 147 start-up retail with office space on the second floor in the back.

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Mr. Hyland said *Development Area B* encompasses the now closed Philbrick's building as well as the Irving Station which only utilizes part of the lot. He said there are wetlands to the north and 2 very small lots on Atlantic Avenue, both non-conforming. He said this concept steps over the project boundary a little because of the lot. He said this is a corner lot and is important from an Urban Design standpoint, and said something needs to happen in this area. He said they are looking at filling in where existing development is, and on Route 1 could be a free-standing building, with a mixed-use building across Atlantic that dovetails with the transition to residential. He said the building in back of the lot is townhomes.

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157 Mr. Hyland said on Route 1 on that corner they need something that creates energy that stimulates the 158 Village District. He said the area behind Philbrick's is excessive and they could do a small infill building 159 there that fits with the architectural style. Mr. Stevens said he was trying to add a wing to the south side 160 of his shopping center and was told he would not have enough room for septic. He said he can reduce the 161 leach field but the water table is 2 feet below and also wetlands. Mr. Hyland said that is one of the 162 constraints, but said he does have traffic volume, a great location, and a great community. He said the concept is good but the intersection needs more energy and stature and they need to start connecting to 163 164 current resources coming in the near future.

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Mr. Hyland said **Development Area C** is on the opposite corner (Mobil Gas Station) and there are currently 5 lots for sale on the market and on a corner lot. He said the property is limited by significant wetlands in the upper part, on the right, and on the left, and there are a lot of constraints to its use. He said for the upper part perhaps single-family homes surrounded by wetlands, with a more gravelly soil further down on the site to support more housing. He said a fair amount of green space is left for septic and Stormwater

treatment, and said on roadway frontage buildings with more structure, possible a boutique hotel
because of the high visibility. He said other building blocks could be retail and a daycare center with small
retail.

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Mr. Hyland said they can make incremental changes by altering the way they look at development, focus on form to ensure harmony with community core values, encourage greater economic opportunities through flexibility, higher density and diversity of use. He said they can look at ways to change a building front while preserving existing uses or make zoning changes to allow greater investment. He said private investment, public infrastructure, and public amenities help tie everything together to create placemaking and identity for your community.

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182 Mr. Hyland said with corridor planning on New Hampshire DOT Route 1, the State has jurisdiction but they 183 are required to listen to communities and said it is important for North Hampton to get their vision out 184 there. He showed a sketch with a 15-ft landscape area, followed by a 10-ft multi-use path, a 6-ft wide 185 vegetated edge, two 11-ft travel ways, then a 20-ft wide curbed media, and again an 11-ft travel way, 186 then a 6-ft grass strip and a 5-ft sidewalk, which all fits out here. He said at the corner of Atlantic Avenue 187 and Route 1 there is less opportunity but they could still get a 6-ft wide vegetated median, with small 188 trees and possible lighting, a 10-ft multi-use path on the left side and a 5-ft path on the left. He said there 189 is a lot of parking there, approximately 50 feet of pavement between parked cars and the roadway.

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191 Mr. Hyland said at the corner of Hobbs Road a roundabout might be a good idea, as the State is proposing 192 to realign Hobbs Road and sever that connection, though there is a fairly large wetland and roads come 193 in at unusual angles. He said a roundabout is a good idea because it helps manage that intersection better, 194 is viable so Hobbs Road does not have to be eliminated, and creates a gateway element to their Downtown 195 area. He said for signage there should be one large destination sign then smaller-scale pedestrian-oriented 196 signage and business and directional signs. He said the Rail Trail as is a great amenity for the Town; towns 197 compete for business and foot traffic and the challenge is to transform an area already existing into a 198 viable and vibrant part of the community.

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201 <u>Questions</u>: Vice-Chair Hillier said some of the suggestions will take someone with big bucks. Mr. Hyland 202 said they are not making money having vacant storefronts, and said there can be some impediments but 203 nothing he has shown tonight is not something that has really been done elsewhere. Chairman Luff said 204 he is very encouraged by what he has seen, the zoning issues they are facing, and over time to allow a 205 framework for more creativity and address issues with property shortcomings.

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Mr. Wilson said he read in the Portland, ME newspaper that LL Bean is closing a call center and consolidating operations, and said a full LL Bean store will not happen. Mr. Martin asked if mixed-use to get the density is necessary for success. Mr. Hyland said it was not a necessity but provides a broader financial model, and said the majority of people want a diverse experience. Ms. Monaghan asked about the next step, and Mr. Hyland said the next step is to take this, refine it more, and provide additional visuals. He said it is primarily for marketing purposes and to get the word out so people can better understand what is being envisioned.

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215 Any other Item that May Legally come before the Committee

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- 217 Kirsten Larsen-Shultz of Post Road said she was speaking as a resident, and thanked everyone for their
- efforts. She suggested the Committee look into the Economic Revitalization Zone Tax Credit (ERZ) and said
- 219 it is easily done through State offices and provides business tax credits.
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- 221 **Next Meeting:** The next regular Economic Development Committee Meeting is scheduled for Wednesday,
- 222 March 4, 2020 at 5:00 pm.
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- 224 <u>Adjournment</u>
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- 227 Respectfully submitted,
- 228 Patricia Denmark, Recording Secretary